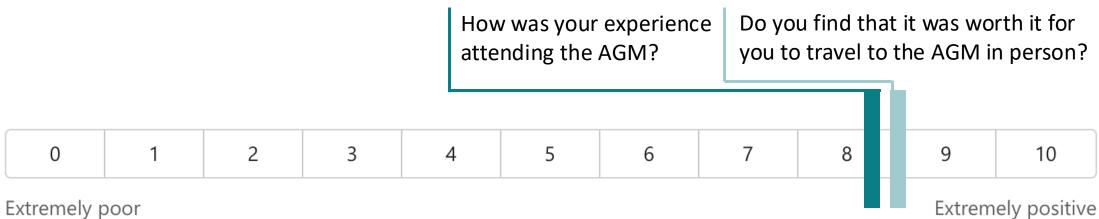


Key Takeaways for next AGM

- Networking and exchanging among members as most important item as well as the motivation and positive atmosphere
 - Longer coffee breaks to allow for this
 - Offer separate rooms for members to discuss
- Mix of high-level content speakers (esp. from science) and discussion sessions appreciated
 - Ideas for speakers next year: E.G David King and IEA for insights on energy development
 - Panel discussion format
- Smaller group discussion as most valuable sessions for members
 - Several suggestions to do more of those discussions and in even smaller groups
 - Sharing of best practices at AGMs
 - Suggestion to split discussions to parallel format (More general strategic discussion for Principals also offering them the possibility to connect better, and content level discussion/track strategy discussions)
- Better preparation of members
 - Send preparation earlier to members so they have time to prepare
 - Early announcement of the AGM



What were positive aspects about this AGM?

In-person meeting, networking, informal discussions

- · Meeting people!
- Discussing in person and caputuring "vibes". Possibility to discuss in plenum and also in smaller groups. Getting different views and perspective (member views, scientific views, PRI views).
- Exchange with other member live is the best experience and is very needed
- · A chance to speak with members and guests away from specific meetings. The small group discussions worked well
- opened discussions with the members / getting to know the challenges for every ones (internal / asset classes ...)
- Also the AGM provided physical communication opportunities for members.
- Meeting people in person..
- Discussions with different members during breaks, recognizing that we are facing similar challenges
- a few real AGM with the presence of many members
- · The networking.
- Brainstorming and networking
- Getting to meet everyone in person, productive and effective exchanges in smaller groups on the second day and nice networking dinner in the evening.
- · Active participation, very positive atmosphere

Content discussions

- Getting the global picture and the link between various topics, brainstroming, informal discussions, positive energy.
- the prep documents (e.g. based on member interviews, etc), were very succinct and clear in framing the issues; excellent discussions throughout the 2 days on these topics
- Good mix of high-level framing/context, as well as action-oriented sessions. I appreciated the mix of sessions, as well as opportunities to network/connect with other signatories.
- Assessing what remains valuable around membership for our organisation
- It was my first personal meeting with AOA members. The common dedication to go on to decarbonize. To ask the hard questions (1,5 degree, gold standard, EM participation ...).

Good logistics

- The AGM was well organised and we had insightful and creative discussions.
- well-organized with different inputs from tracks etc., breakout sessions, dinner

Personal highlight of participants

High level contents

- Video from Guterres and that Günther Thallinger and Eric Fisher participated the whole 2 days!
- Talks from Guterres and Skea

Content discussions

- Reporting from regions (afternoon on the 1st day) and group discussions on the 2nd day.
- the discussion on Shall / should with the regional specifications
- Create the condition to include companies outside Europe
- To meet the Canadian Pension Funds, who have completely different portfolios.

Positive atmosphere & motivation

- To see the 'positiveness' of members to continue working with the AOA & the willingness to increase regional coverage
- To see motivated people and very interesting discussions and complex topics
- I felt a strong motivation and a positive energy despite headwinds.
- Insightful, honest talks

Networking

- Seeing many familiar faces from the screen in real life and meeting many more, whom I have not met before.
- Making connections with peers
- Meeting so many of the Alliance members in person when I'd only ever interacted online with this network before
- meeting and connecting with the people!

Location

- The UN buildings and campus.
- Location

What should be improved at the next AGM?

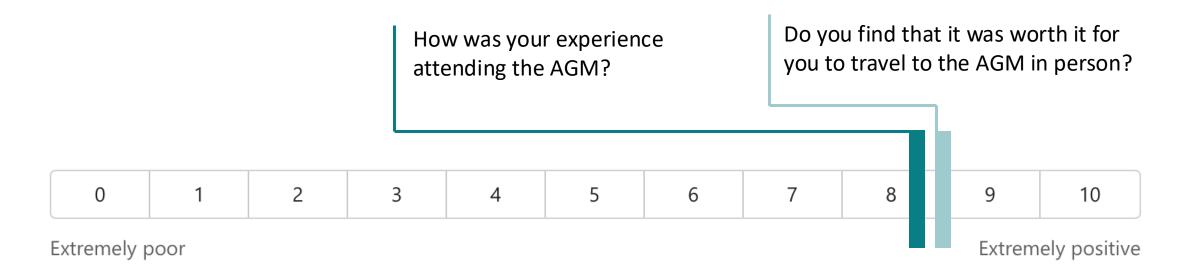
- The rythm was a bit exhausting
- Better understanding which member from which region is present/ the preparation "Vision Paper" of the AOA was not enough driled down and appreciated (super vision to be further build on, thanks so much to the authors!)/ Outlook how the input will be further contextualized and implemented / Have a "voting" on the most urgent topics for the futuer (might be an idea to do that virtually to invovle also members who could not attend)
- Perhaps a little bit of a clamp down on people saying that they'd like to echo what was just said by somebody else.
- have more SP involved and voice their leadership
- In case principals will also attend in future, I would suggest to organize a separate meeting for them, where they can exchange amongst themselves and those involved in the work of the working groups would have more time to exchange in smaller groups, as we did on day 2
- To have separate rooms to discuss things. Less themes. I have been confused about the role of UN PRI / FI.
- Prepare further in advance topics to be discussed for members to have time to prepare,
- To make the large group discussion more productive, perhaps attendees in advance should declare an interest in an agenda itemand be prepared / feel empowered to speak.
- Perhaps even more small group sessions
- discussions in smaller groups easier than in large forum,
- more time dedicated to work in smaller work groups
- Better understanding of where members currently are on their TSP journey
- have time to share experience on the target setting (particularly for this year).
- more coffee breaks (they are just as important to connect with other members),
- the food/catering left a little to be desired. :)
- also proper food for lunch and better coffee;)
- It was perfect, I did not see any improvements, More of the same.

Ideas for the next AGM

- When will the next AGM be and in what surroundings (like the last one or going back to the format of NY where mostl principals attend)? / I liked the format of plenum and working in different groups, though would have liked smaller groups on both days. Would be interesting to split into general strategic discussion / actual recommendation to the different Work Tracks / How can the mutual work be approved (both from AO side as well as from Secretary side)
- I would love to spend more time on the strategic focus areas of each track and practical ideas to further improve our work.
- Best practice exchange
- since policy engagement (for impact on the real economy) is such a high priority, perhaps someone who specializes in that. Another idea if and when a future AGM may involve revisiting/refreshing our Theory of Change would be to have someone who specializes in systems change/social innovation. I have several people I could recommend.
- an actual governement policy heads from selected geographies ... with detail on their NDC and implementation plans (ie to be concrete)
- More portfolio data about the portfolios of the AOA members, or groups of AOA members.
- Mandatory and voluntary reporting, transition plans
- Scientists prepared to talk about work that is generally accepted but not part of the IPCC compromise position. A bit likeSkea. E.G David King?
- IEA for insights on energy development
- Continue to invite inspiring speakers.
- panel discussion format could be nice; generally speakers from science are always interesting and something to learn
- on the speaker side, that will be interesting to have an IPCC speaker on the scenario and the issue between decarbonizing theinvestment portfolio and the real economy.

General Comments

- Thank you very much for putting together this inspiring format, you all did an amazing job!
- Thank you so much for a great meeting
- Great meeting definitely worthwhile to do it in person and take 2 days.
- The discussions on the first day with the steering group was very high-level and therefore not very valuable for me personally. But as i had to travel from abroad I attended nevertheless as it did not make sense to just attend one day. If other members felt the same, could be an idea to give an option to join a different programme in parallel (not sure that is feasible).
- I would like to repeat my proposal: per 2030 100% of the portfolio should be measured and have CO2 paths (or in a milder version 100% measured and 80% of CO2 emissions targeted). We are critical of every more obligatory position papers for special purposes..
- A big thank you to everyone who helped organize the AGM. Let's do this on a regular basis, please.







Thank you

Net-Zero Asset Owner Alliance Website (Link)

